

**President's Mid-Quarter Update
to the Board of Trustees
February 9, 2026**

This report serves to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

Upcoming Events of Interest

- February 9 4-H Awards Banquet
- February 11 Sr. High Quiz Bowl
- February 11 NAESC/Superintendents Board Meeting
- February 16-March 3 Iazard County Primary Election
- March 2 Spring 2026 Student Services Transfer Fair
- March 6 AR Grazing Lands Coalition (AGLC) Annual Conference
- March 7 Ladies Luncheon
- March 10 HS Student Mock Interviews
- March 11 Elementary Quiz Bowl
- March 18-19 Nursing Spring Conference
- March 31 NAESC K-6 Regional Science Fair

Previous Events of Interest

- February 5 Cake Decorating Class
- January 30 Regional Candidates Showcase
- January 17 ICARE Talent Show
- January 14 Jr. High Quiz Bowl
- January 6 LPN to RN Transition and LPN Program Orientation

COLLEGE GOVERNANCE & CURRENT POINTS OF INTEREST

Spring Enrollment

Spring enrollment increased 5% headcount (3% FTE) over Spring 2025. The current student mix reflects 55% Concurrent/High School Tech students and 45% adult learners. This shift aligns with statewide trends and the Governor's policy incentives encouraging high school students to complete accelerated coursework, earn up to 30 college credit hours, and pursue associate degrees prior to graduation. Administration anticipates this enrollment composition to continue.

College Budget and Mid-Year Review

The College remains in a strong financial position at mid-year. As detailed in the CFO's report, revenue performance and expenditure controls remain aligned with 2025–2026 projections.

The administration has completed the mid-year budget review and reallocated approximately \$100,000 in underutilized funds to reserve for unfunded institutional priorities. This action is

timely given emerging facilities needs, including the Student Services Center HVAC issue outlined below.

Budget development for the coming fiscal year is underway. While final HVAC options are still under evaluation, the proposed budget framework maintains consistent priorities: revenue stability, fiscal discipline, and progress toward deferred maintenance master planning objectives.

Student Services Center HVAC Status

The HVAC failure in the Student Services Center continues to be a challenge for the campus community. The College has engaged an independent engineering firm to assess system performance, maintenance history, and both mechanical and electronic components. This review will provide clearer findings and viable long-term solutions. Administration's priority is identifying a cost-effective and sustainable path forward. Additional information will be provided at the March Board meeting.

State and Regional Policy Landscape

The administration is actively engaged with local and state officials to monitor evolving policy considerations affecting the College. Particular attention is being given to Stone and Searcy County dynamics to ensure institutional preparedness and responsiveness to local needs.

Ozarka is coordinating efforts with regional school districts to optimize concurrent enrollment strategies, supporting both College enrollment goals and district letter grade outcomes.

Additionally, administration is staying connected with the Arkansas State Chamber of Commerce and state economic development leaders in anticipation of the potential passage of Issue 3, which would allow the creation of local economic development districts and expanded tax incentives for industry recruitment and workforce development.

Upcoming Board Meeting Dates

- Thursday, March 19, 2026
- Thursday, May 21, 2026

Tentative Discussion Items for Next Board of Trustees Meeting

- Academic Planning
- Infrastructure Updates:
 - SSC HVAC
 - Administration Bldg Roof
 - Spring Bid Processes
- May Board Retreat – Hot Springs, America

Tentative Action Items for Next Board of Trustees Meeting

- End-of-Month and Year-to-Date Financial Reports
- Reappointment of Full-Time Administration, Faculty and Classified Staff for the 2026-2027 Fiscal Year

- Approve Provisional Positions for the 2026-2027 Fiscal Year

Kudos

- Big thanks to Chris Mosely and the Admissions team on last minute enrollments.
- Kudos to David Mitchell and Jeremy Nicholson on their work on new strategies for student success.
- Big shout out to Shane Kinion and Phillip Qualls for their jump to action during the recent winter weather event to pre-treat surfaces and perform prompt snow removal in the days after the storm.
- Congratulations to Jamie Qualls for her selection as the Employee of the Quarter for October-December 2025.

AREA HIGHLIGHTS

Academics

Dr. Chris Lorch, Provost

- Wrapped up last semester strong and began the current semester with a modest increase in enrollment.
- Worked with academic leadership on new curriculum.
- Met with Division Chairs and Campus Directors on enrollment strategies.
- Met with the new TRIO director on new strategies to serve more students through the program.

Student Services

Zeda Wilkerson, Vice President

- Career Pathways - Within the last quarter, CPI implemented a successful peer mentorship pilot that increased student engagement and accountability, alongside improved employment tracking and follow-up processes.
- Perkins - Successfully submitted EYPR Narrative, Data Report, and Reconciliation Report. With surplus funds, purchased six new welders, a freeze dryer, an airway management system, and automotive scan tool software. Awarded partial reserve grant fund award and purchased aviation simulation software by combining reserve funds with unallocated Perkins funds.
- Registrar's Office - Marked Fall 2025 graduates, and printed Fall 2025 Diplomas and provided to Kelly for distribution; Completed Mid-Year Expenditure report for Career Coach Grant.
- Conducted Fall midterm advising meetings. Currently compiling TRIO Annual Performance report which is due February 18.

Operations and Infrastructure

Scott Pinkston, Vice President

- Aviation
 - Began the spring semester with the highest enrollment total for Spring (44 total).
 - Piper Seminole returned to service.

- Information Systems
 - Completed the Fall End of Term reporting to ADHE.
 - Submitted the Winter IPEDS collection reports (due February 4) - Cost II, Student Financial Aid (SFA), Graduation Rates (GR), 200% Graduation Rates, Admissions and Outcomes Measures.
 - Assisted with Fall end of term financial aid file submissions to ADHE.
 - Continuing work on file layout changes for the state-level AASIS S4 conversion, which will allow financial transaction reporting to DFA.
 - Continue active monitoring and analysis of the SIEM (Security Information and Event Management) system to detect, investigate, and respond to potential security threats, anomalies, and system vulnerabilities across campus networks and servers.
 - Moved all student services personnel into temporary locations for the SSC HVAC issues.
- Maintenance and Physical Plant
 - New sidewalk from campus to housing.
 - Sidewalk/parking lot snow/Ice removal, thanks to Shane Kinion and Phillip Qualls.
 - Lighting upgrades on campus offices.
 - December event setup/tear down for both campus and community events.

Advancement and Workforce Development

Marcus Orf, Vice President

- Completed the Skilled Trades Renovation at Melbourne.
- Completed the addition onto the Mountain View Tech Center.
- Brecken Jones has been hired for the Marketing Specialist position.
- Hosted Casino Night. (A. Killian)
- Hosted the Christmas Event. (A. Killian)
- Foundation Board Meeting (A. Killian)
- Blue and You Food Pantry Grant received and started. (D. Cole)

Satellite Campuses

- Ash Flat
 - New Student Open House – January 8
 - Poll Worker Training – January 22
- Mountain View
 - Met with Kerry Montz, Stone County Chamber of Commerce, about possibly hosting a C of C Meet and Greet event – January 15
 - Attended Stone County Chamber of Commerce Meet and Greet at the Dulcimer Shop – January 15
 - Enrollment Strategy meeting – Melbourne – January 16
 - Ladies Luncheon Committee meeting – January 21
 - Fall class scheduling meeting with MVHS – February 3

- Hosted JH Quiz Bowl Competition with 11 schools attending – February 6

Staff Council

Valerie Long, Staff Council Vice President

- Staff Council is coordinating with the Registrar's Office to plan a professional development presentation in conjunction with advisor training in April.

Finance

Amber Rush, Vice President of Finance

- As of January 31, 2026, the College's unrestricted funds reflect a positive net income, despite the fact that a significant portion of tuition and fee revenue, as well as January general revenue, has not yet been collected. Expenditures are tracking approximately 5% lower than at the same point last fiscal year, indicating continued emphasis on disciplined and controlled spending through mid-year.
- Overall, the College remains financially stable at the midpoint of the fiscal year, with improved operating margins, expenditures in line with expectations, and revenues generally tracking as anticipated for FY 2026.
- The Finance Office has completed all year-end reporting requirements, including W-2 and 1099 processing, as well as 1098-T filings. Looking ahead, legislative auditors are expected to arrive on campus in the coming weeks. During the spring semester, the College will also be issuing and managing several requests for proposals (RFPs), including bidding for beverage and snack vending services across all campuses, procuring an on-call architect for upcoming capital projects, and soliciting bids for the Administration Building roof replacement.

Monthly Financial Reports

Ozarka College
Unrestricted Current Funds
July 1, 2025 through January 31, 2026

	Approved 2025 - 2026 Budget	Revised 2025 - 2026 Budget	Actual Month to Date Revenue/Expense	Actual Year to Date Revenue/Expense	Budgeted Balance to Collect or Balance to Expense	Percentage Realized To Date
Revenues:						
Tuition & Related Fees	2,405,135	2,405,135	34,925	1,265,733	1,139,402	52.63%
Program & Course Related Fees	1,841,880	1,841,880	7,415	831,281	1,010,599	45.13%
Testing Services	281,290	281,290	5,528	58,409	202,881	22.35%
Sales Tax Proceeds	658,224	658,224	18,872	232,104	426,120	35.28%
Interest Income	68,049	68,049	0	49,884	18,165	73.31%
Other Income	86,000	86,000	1,154	36,536	47,464	44.81%
General Revenue	3,183,318	3,183,318	0	1,953,300	1,230,018	61.38%
Workforce 2000 Funding	1,271,840	1,271,840	0	741,907	529,933	58.33%
Tech Center Revenue	160,935	160,935	0	0	160,935	0.00%
Auxiliary Income - Culinary Café	6,800	6,800	534	6,737	(137)	102.08%
Auxiliary Income - Student Housing	75,000	75,000	5,000	45,994	29,006	61.32%
Total Unrestricted Revenues	10,018,271	10,018,271	71,525	5,223,885	4,794,386	52.14%
Expenses:						
Regular Salaries	4,950,025	4,950,025	348,402	2,599,318	2,360,707	52.41%
Extra Help Salaries	78,800	78,800	5,518	45,795	33,005	58.12%
Fringe Benefits	1,676,221	1,676,221	117,392	798,336	876,885	47.69%
Supplies & Services	2,146,572	2,146,572	122,497	1,031,394	1,115,178	48.05%
Travel	94,795	94,795	2,022	28,368	66,427	27.82%
Utilities	550,800	550,800	33,527	273,537	277,263	49.68%
Capital Outlay	155,658	155,658	0	0	156,658	0.00%
Bond Payments	354,400	354,400	0	306,659	47,741	86.53%
Total Unrestricted Expenditures	10,018,271	10,018,271	629,357	5,081,407	4,935,864	50.73%
			Net Income or (Loss)	141,478		

Ozarks College
Unrestricted Current Funds - Fiscal Comparison
July 1, 2025 through January 31, 2026

	2025 - 2026 Fiscal Year			2024 - 2025 Fiscal Year		
	2025 - 2026 Budget	Year to Date Revenue/Expense	Percentage of Budget Realized as of 01/31/2026	2024 - 2025 Budget	Year to Date Revenue/Expense	Percentage of Budget Realized as of 01/31/2025
Revenues:						
Tuition & Related Fees	2,405,135	1,255,733	52.63%	2,291,900	1,162,248	50.71%
Program & Course Related Fees	1,841,980	831,281	45.13%	1,679,980	667,889	39.76%
Testing Services	261,290	58,409	22.35%	261,290	53,608	20.52%
Sales Tax Proceeds	658,224	232,104	35.26%	678,380	334,791	49.36%
Interest Income	68,049	49,884	73.31%	45,500	50,808	111.23%
Other Income	86,000	38,538	44.81%	104,520	48,519	46.42%
General Revenue	3,183,318	1,953,300	61.36%	3,248,285	2,057,440	63.34%
Workforce 2000 Funding	1,271,840	741,907	58.33%	1,271,840	635,920	50.00%
Tech Center Revenue	160,935	0	0.00%	252,165	0	0.00%
Auxiliary Income - Culinary Café	6,500	6,737	102.08%	6,500	4,500	69.23%
Auxiliary Income - Student Housing	75,000	45,994	61.32%	86,000	51,826	53.99%
Total Unrestricted Revenues	10,018,271	5,223,885	52.14%	9,937,360	5,067,349	50.99%
Expenses:						
Regular Salaries	4,960,025	2,599,318	52.41%	5,076,040	2,753,588	54.23%
Extra Help Salaries	78,800	45,795	58.12%	78,800	22,461	28.50%
Fringe Benefits	1,676,221	799,336	47.69%	1,699,830	849,123	49.95%
Supplies & Services	2,146,572	1,031,394	48.05%	2,036,685	997,031	48.95%
Travel	94,786	26,368	27.82%	88,275	28,848	30.19%
Utilities	550,800	273,537	49.66%	519,450	285,119	54.88%
Capital Outlay	156,658	0	0.00%	51,000	0	0.00%
Bond Payments	354,400	305,659	86.53%	354,400	566,979	159.98%
Total Unrestricted Expenditures	10,018,271	6,082,407	50.73%	9,937,360	6,500,949	55.36%
Net Income or (Loss)		141,478			(433,600)	

Ozarka College
Restricted Funds
July 1, 2025 through January 31, 2026

	Approved 2025 - 2026 Budget	Adjustments to 2025 - 2026 Budget	Revised 2025 - 2026 Budget	Actual Month to Date Revenue/Expense	Actual Year to Date Revenue/Expense	Budgeted Balance to Collect or Balance to Expense
Student Aid Revenues						
AR Challenge Awards	240,000		240,000	2,500	133,750	106,250
AR Concurrent Challenge	250,000		250,000	-	154,245	95,755
AR Workforce Challenge	50,000		50,000	-	6,400	43,600
AR Future Grant	1,250,000		1,250,000	1,500	745,643	504,357
Federal Work Study	29,937		29,937	2,879	10,937	19,000
PELL Grant	2,750,000		2,750,000	-	1,235,325	1,514,675
FSEOG Awards	50,000		50,000	-	25,000	25,000
Student Loans - Federal	700,000		700,000	-	345,407	354,593
Miscellaneous Scholarships						
Student Aid Revenues	5,319,937	50,000	5,369,937	6,879	2,683,257	2,686,680
		A				
Federal Grant Revenues						
Career Pathways Initiative						
Carl Perkins	395,344	C	395,394	33,208	94,118	299,276
Direct & Equitable Grant	116,400		116,400	9,018	54,441	61,959
Delta Workforce	45,800		45,800	-	18,733	27,067
TRIO Grant	40,000		40,000	-	-	40,000
Federal Grant Revenues	331,500		331,500	23,499	163,888	167,812
	933,044	(15,950)	\$17,094	65,723	331,181	595,913
State Grant Revenues						
Adult Basic Education Grant						
Career Coach	173,458		173,458	-	66,350	107,108
Education & Training Grant	208,000		208,000	14,167	85,050	122,950
General Adult Education Grant	22,975		22,975	1,059	8,939	14,036
Career Tech Grant	105,000		109,000	6,432	47,232	61,768
Hired Grant			252,160	-	195,500	56,660
State Grant Revenues	1,200,000	252,160	1,200,000	321,786	560,379	362,621
	1,713,433	252,160	1,965,593	343,444	963,451	362,621
Total Restricted Revenues	7,965,414	286,210	8,252,624	416,046	3,977,888	3,635,115

	Approved 2025 - 2026 Budget	Adjustments to 2025 - 2026 Budget	Revised 2025 - 2026 Budget	Actual	Actual	Budgeted Balance to Collect or Balance to Expense
				Month to Date Revenue/Expense	Year to Date Revenue/Expense	
Student Aid Expenditures						
AR Challenge Awards	240,000		240,000	2,500	133,750	106,250
Arkansas Concurrent Challenge	250,000		250,000	-	154,245	95,755
AR Workforce Challenge	50,000		50,000	-	6,400	43,600
AR Future Grant	1,250,000		1,250,000	1,500	745,643	504,357
Federal Work Study	29,937		29,937	377	11,314	18,624
PELL Grant	2,750,000		2,750,000	(2,345)	1,235,325	1,514,675
FSEOG Awards	50,000		50,000	-	25,000	25,000
Student Loans - Federal	700,000		700,000	-	345,407	354,593
Student Loans - Private	-		-	-	-	-
Miscellaneous Scholarships		50,000	50,000	-	26,550	23,450
Student Aid Expenditures	5,319,937	50,000	5,369,937	2,031	2,683,634	2,686,303
Federal Grant Expenditures						
Career Pathways Initiative	369,344	C (15,950)	383,394	21,780	153,684	229,710
Carl Perkins	116,400		116,400	10,777	65,219	51,181
Correctional			-	-	-	-
Direct & Equitable Grant	45,800		45,800	11,300	34,734	11,066
Delta Workforce	40,000		40,000	-	47,390	(7,390)
TRIO Grant	331,500		331,500	17,483	181,372	150,128
Federal Grant Expenditures	933,044	(15,950)	917,094	61,341	482,399	434,695
State Grant Expenditures						
Adult Basic Education Grant	173,458		173,458	9,467	90,653	82,805
Career Coach	208,000		208,000	16,090	113,972	94,028
Education & Training Grant	22,975		22,975	-	8,939	14,036
General Adult Education Grant	109,000		109,000	8,175	68,558	39,442
Career Tech Grant	-	A 252,160	252,160	14,328	166,340	85,820
HIRED Grant	1,550,000		1,550,000	275,212	835,591	714,409
State Grant Expenditures	2,063,433	252,160	2,315,593	323,273	1,285,063	1,030,540
Total Restricted Expenditures	8,316,414	286,210	8,602,624	396,645	4,451,085	4,151,539

A = Grant Awarded after budget was prepared
B = Grant Awarded after start of fiscal year
C = Grant Award adjusted after budget was prepared
D = Carryforward from previous year